

## The Norwegian Blue Shield Committee Strategic Plan 2021 - 2026

Priority (1 is highest)	Area of Activity (In no Order)	Objectives (2021)	Probable Objectives (2022-2026)
1	Legal compliance, policy, and their implementation	Encourage and support better implementation of the HC Act as a source of advice and support in illicit trafficking Develop a Nordic BS cooperation Continue to push the four national agencies to follow up the Hague convention and protocols: Directorate for Cultural Heritage	Revision of the Norwegian Cultural Heritage Act to comply with HC, UNESCO 1970, UNIDROIT 1995, Valetta Convention Annual Nordic meeting or workshop
		The National Archives of Norway Arts Council Norway The National Library of Norway	Annual Reporting of the implementation of HC in the 4 National Agencies
4	Emergency response	Develop partnership with Forum for risk preparedness and saving remaining values of art and cultural heritage (FORK).	Annual participation at the FORK meetings
6	Stabilisation, post- disaster recovery, and long-term/ongoing support activities	Focus on heritage protection in the regional and local emergency planning.	Develop a program cultural heritage protection for the regional emergency response organisations.
3	Capacity building activities, education, and training	Workshops on World Heritage Places in Norway in collaboration with Norwegian Military Forces and BSI.  Develop training courses with the Norwegian Universities.	Organize biannual workshops with Norwegian Defence Department and Heritage Agencies.  Regular training courses at the Norwegian University Colleges and Universities.

		Establish research collaboration with Museum of Cultural History, Uni Oslo	Part in research network CULTcrime. Formal partner in application/projects financed by the Norwegian Research Council
5	Proactive protection and risk preparedness	Continue developing participation at the annual risk preparedness conference in collaboration with the Innland University College Survey start-up, effect of climate change and threat to regional archives and libraries	Annual attendance at the Risk preparedness conference, Innland University College Survey completed; follow-up with regional partners, Forsvarsbygg etc. in progress
2	Co-ordination - <i>of</i> Blue Shield and <i>with</i> partner organisations	Formalize annual meetings with Ethical Council on Military Affairs.	Annual meetings with the Ethical Council
		Start-up for developing an MOU with the Peace Research Institute (PRIO)	MOU between BS Norway and PRIO
		Networking towards UNESCO Norway, Norwegian Customs, Økokrim and Arts Council Norway to prevent cultural heritage crime	Ongoing collaboration on the prevention of cultural heritage crime, dissemination and public awareness

Date plan agreed:	22 / 3 / 2021	Agreed by: Board of Blue Shield Norway
Date of review:	//	Reviewed by: